

## Banking on Data: The Power of AI and Big Data

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"Data is not information, information is not knowledge, knowledge is not understanding, understanding is not wisdom". - Clifford Stoll

> Data is just raw material in isolation. Analysis, context and interpretation transform it into wisdom.

Artificial Intelligence (AI) and data have been the Buzzwords in the Banking Industry. The banking ecosystem generates massive volumes of data daily through various alternate delivery channels, including social media, website visits, correspondence and credit card transactions.

Various smart devices such as smartphones, tablets and the Internet of Things (IoT) have made it easier for clients to communicate, study and conduct banking transactions online. This data can be linked with thirdparty data such as market trends, to improve banking analytics. The data can be leveraged for customer profiling, predicting their behaviours, providing customised service and enhancing profitability and efficiency.

Many banks in India have already deployed Data warehouses or Data Lakes or adopted Extract, Transform and Load (ETL) processes to gather and analyse data in their way. Modern financial analytics considers four forms of data: structured, unstructured, relational and streaming. The raw data collected can be in various forms. State-of-the-art techniques are required to translate enormous amounts of data into useful information and using appropriate business tools is the most effective approach to sifting through all sorts of Big Data.

To remain relevant and competitive in this Alpowered digital era, banks will require an analytics and AI capabilities stack that provides intelligent, individualised solutions and unique experiences at scale in real-time.

#### What is Big Data?

Big Data refers to extremely large and complex datasets that cannot be processed using traditional data processing tools and techniques. The following attributes characterise it:

*Volume:* Large quantities of data are generated at a high velocity.

*Variety*: Diverse data types, including structured, unstructured and semi-structured data.

Velocity: Rapid generation and processing of data.

Veracity: Ensuring the accuracy and reliability of data.

#### Importance of Big Data in Banking

Banking organisations must have vast data of customers to grasp their preferences and demands, improve service quality and profitability. Data analytics allows banks to address particular client wants

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through specialised tools and customisation options. As big data is adopted worldwide, banks capitalise on enormous volumes of transaction data to enhance their operations. Providing customised services and remaining competitive in the financial sector depends on banks knowing customer's behaviour product delivery and industry developments.

#### Sources of Big Data in Banking

Banks have deployed data warehouses to store the vast amount of structured, unstructured and semistructured data. It allows to store vast amounts of raw data from multiple sources in various formats in a centralised repository. The figure below lists various Big Data inputs received from numerous channels.

Various Big Data Sources for Banks		
Internal Data Sources		
Customer data	Transaction data, demographic information and customer interactions, like e-mail and social media data.	
Operational data	Data from banking systems, ATMs and branches.	
Financial data	Accounting data, financial statements and market data.	
Risk management data	Data related to credit risk, market risk and operational risk.	
Regulatory data	Data required for compliance with regulatory requirements.	
External Data Sources		
Market data	Economic indicators, interest rates and market trends.	
Third-party data	Data from credit bureaus, data analytics firms and other external sources.	
Social media data	Data from social media platforms such as customer sentiment and online discussions.	
Regulatory data	Data from regulatory bodies and Government agencies.	
Real-time Data		
Transaction data	Data generated from ATM transactions, online payments and other real- time financial activities.	
Sensor data	Data from IoT devices such as sensors in ATMs or branches.	
Market data	Real-time market data such as stock prices and exchange rates.	
Historical Data		
Legacy data	Data from older systems and applications.	
Archived data	Data that has been archived for long-term storage.	
Generated Data		
Simulation data	Data generated through simulations and modelling.	
Synthetic data	Artificial data is created to supplement real-world data.	

#### Figure 1: Sources of Big Data

#### **Building Data-Driven capabilities in Banks**

Banks increasingly recognise the power of data in today's competitive landscape. To stay ahead, they are investing in building data-driven capabilities. This involves hiring data scientists, implementing advanced analytics tools and creating data-driven cultures. By harnessing the potential of Big Data, banks derive valuable insights into customer's behaviour, optimise operations and identify new revenue opportunities. The journey towards becoming a data-driven bank is ongoing, but the rewards are immense. Some use cases are given below:

- a) Enhances decision-making: Data-driven insights uncover patterns and correlations.
- b) Provides predictive analytics: Forecasts future events and trends.
- c) Aids in Risk assessment: Accurately assesses credit, market and operational risks.
- Provides personalised recommendations: It offers tailored products and services based on individual customer preferences.

- e) Improves customer experience: Uses Alpowered chatbots and virtual assistants for 24/7 customer support.
- f) Prevents fraud: Detects fraudulent activity in real-time.
- g) Tailors marketing and product offerings: Identifies distinct customer segments.
- h) Predicts customer churn: Predicts customer churn and retains them.
- i) Increases operational efficiency: Automates repetitive tasks.
- j) Drives innovation: Develops innovative products and services.
- k) Identifies new revenue streams and business opportunities: Utilises data-driven analysis.
- Provides Competitive advantage: Risk management, Customer Relationship Management (CRM), Fraud detection, marketing, compliance and operations.

### Challenges associated with Data-Driven Banking Figure 2: Challenges of handling Data

## Challenges associated with handling massive data sets



### Some use cases using Big Data and AI

industries, particularly banking. Here are some use cases using Big Data and AI:

Big Data and Artificial Intelligence (AI) offer powerful tools for addressing various challenges across various

#### Figure 3: Use Cases of AI and Big Data

Use cases of leveraging Big Data using Al		
<ol> <li>Fraud Detection and Prevention</li> <li>Real-time fraud detection</li> <li>Anomaly detection</li> <li>Predictive fraud analytics</li> </ol>	<ul> <li>7. Marketing and Customers insights</li> <li>Targeted marketing</li> <li>Customer segmentation</li> <li>Sentiment analysis</li> </ul>	
<ul> <li>2. Customer Experience and Personalization</li> <li>Customer behavoiour analysis</li> <li>Personalized recommendations</li> <li>24/7 support</li> </ul>	<ul> <li>8. Supply Chain Management</li> <li>Vendor management</li> <li>Logistics optimiztion</li> </ul>	
<ul> <li><b>3. Regulatory Compliance</b></li> <li>Automated KYC (Know Your Customer)</li> <li>AML (Anti-Money Laundering) compliance</li> <li>Automating reporting processes</li> </ul>	<ul> <li>9. Credit Scoring and Loan Underwritting</li> <li>Alternative data source</li> <li>Dynamic credit coring</li> <li>Loan underw</li> </ul>	
<ul> <li><b>4. Risk Management</b></li> <li>Credit risk analysis</li> <li>Market risk management</li> <li>Operational risk reduction</li> </ul>	<ul> <li>10.Customer Retention and Churn Mangement</li> <li>Churn prediction</li> <li>Personalized retention stategies</li> </ul>	
<ul> <li>5. Cybersecurity</li> <li>Threat detection</li> <li>Behavioral analysis</li> <li>Automated threat response</li> </ul>	<ul> <li><b>11. Predictive Analytics and Forecasting</b></li> <li>Customer behaviour prediction</li> <li>Financial forecasting</li> <li>Risk forecasting</li> </ul>	
<ul> <li>6. Operational Efficiency</li> <li>Process automation</li> <li>Resource optimization</li> <li>Performace analytics</li> </ul>	<ul> <li>12. Customer Feedback and Sentiment Analysis</li> <li>Analyzing untrauctured data</li> <li>Identify key pain points</li> </ul>	

# How Banks are Using AI for Enhanced Customer Experience

Banks are currently using Big Data and AI in the following areas.

- Enhancement of customer experience: Chatbots & predictive analytics have revolutionised how banks interact with customers.
- Al-driven data analysis: Al-driven data analysis has empowered banks to delve deeper into customer's behaviours & preferences, enabling banks to offer personalised financial advice & foster stronger customer loyalty.
- AI in shaping user interfaces: Digital-first banks leverage AI to continuously refine app interfaces, ensuring that features & functionalities are intuitively accessible & relevant to each customer's banking habits.
- 4. Bolster fraud detection.
- 5. Fortify cybersecurity measures and optimise network performance.
- 6. Predictive analytics, regulatory compliance tools and streamlined operational workflows.
- Anti-money laundering: Al algorithms can analyse vast volumes of data & identify patterns, anomalies and potential risks in real-time.

## Some focus areas in Big Data analytics Providing Personalised Banking Solutions to Customers

Big Data analytics give us insights into customers based on the information they receive. This covers their investment preferences, purchasing habits, motivation and personal or financial histories. For example, having a complete client profile and data allows them to predict and prevent turnover. Also, determine the best strategy to resolve existing issues.

#### **Customer Segmentation**

By applying machine learning, Artificial Intelligence and Big Data, banks will get valuable insights into user's behaviour. Additionally, it helps them to optimise their customer experience accordingly. Moreover, by tracking and tracing every customer transaction, banks can categorise their customers on various parameters, such as preferred credit card expenditures or net worth.

#### Effective Customer Feedback Analysis

Big Data tools can provide banks with customer questions, comments and concerns through feedback. This feedback helps them respond promptly. Customers, when feel that their banks value their feedback and communicate with them promptly, may remain loyal to the particular organisation.

## Better Employee Performance and Management

By keeping up with Big Data analytics, Chief Executives of organisations can get a bird's-eye view of the branch's performance. This means better visibility into the day-to-day operations. Also, we can solve any issues proactively, including employee efficiency and turnover, customer acquisition and retention, etc. The use of big data in the banking industry is growing relentlessly.

#### Fraud Detection and Prevention

One of the banking sector's biggest problems is identifying fraud and preventing dubious transactions.

Big Data in banking ensures the safety and security of the entire banking industry. Moreover, by monitoring customer spending patterns and identifying their unusual behaviour, banks can leverage Big Data to prevent fraud and make customers feel more secure.

#### **Enhanced Customer Experience**

*Personalised recommendations:* Artificial Intelligence (AI) and Machine Learning (ML) can analyse customer's data to provide tailored product recommendations.

#### Use cases for enhanced customer experience

#### **Personalised Recommendations**

*Product recommendations:* AI can suggest products and services tailored to their needs and preferences.

*Investment advice:* AI-powered algorithms can provide personalised investment recommendations based on risk tolerance, financial goals and market trends.

#### **Chatbots and Virtual Assistants**

24/7 *customer support:* Al-powered chatbots can provide instant customer support, answer queries and resolve issues.

*Personalised interactions:* Chatbots can learn about customer's preferences and tailor their responses accordingly.

#### Fraud Detection

Anomaly detection: Al can identify unusual patterns in transaction data that may indicate fraudulent activity.

*Real-time monitoring:* AI can monitor real-time transactions and flag suspicious activities.

*Biometric authentication:* AI can authenticate customers using biometric data.

#### **Risk Assessment**

*Credit scoring:* AI can assess creditworthiness more accurately by analysing various factors.

*Market risk analysis:* Al can help banks in identifying and managing market risks.

*Operational risk assessment:* AI can assess operational risks and identify potential vulnerabilities.

#### **Process Automation**

*Robotic Process Automation (RPA):* AI can automate repetitive tasks like data entry and processing.

*Intelligent process automation:* AI can automate complex processes that require decision-making and problem-solving.

#### **Data Analytics**

*Customer segmentation:* AI can help banks in identifying different customer segments and tailor products and services accordingly.

*Customer churn prediction:* AI can predict which customers will likely churn and take proactive steps to retain them.

*Customer sentiment analysis:* AI can analyse customer's feedback to identify areas for enhanced customer satisfaction.

## Some popular Tools used in AI and Big Data Analytics

Banks often employ Business Intelligence (BI), Big Data and Artificial Intelligence (AI) tools to analyse and utilise this data effectively.

**Big Data Platforms** are used to extract valuable insights from their vast datasets. These platforms offer a powerful toolkit for managing the massive data generated by banking operations.

**BI tools** help organisations collect, analyse and visualise data to gain insights and make informed decisions.

**Al tools** are used to build and deploy Al models for various tasks, such as machine learning, natural language processing and computer vision.

#### Some popular tools used in banking

#### **Big Data Platforms**

Stand Alone: Hadoop ecosystem.

*Cloud-Based:* Amazon Web Services (AWS), Microsoft Azure, Google Cloud Platform (GCP).

NoSQL Databases: MongoDB. Cassandra, Neo4j.

*Data Warehousing and Data Lakes:* Teradata, Snowflake, Databricks.

*Real-Time Data Processing:* Apache Kafka, Apache Flink.

*Business Intelligence (BI) Tools:* Tableau, Power BI, Qlik, SAP Analytics Cloud.

*Al Tools:* TensorFlow, PyTorch, Keras, Watson Studio.

#### By leveraging these tools, banks can:

- Analyse huge datasets to discover trends and patterns.
- Create interactive dashboards and visualisations to communicate insights to stakeholders.
- Build predictive models to forecast future events and trends.
- Automate tasks and improve operational efficiency.
- Personalise customer experiences by providing tailored recommendations and services.

#### Al in Banking - The Double-Edged Sword

In the ever-evolving world of finance, integrating Artificial Intelligence (AI) and Machine Learning (ML) into banking operations is rapidly transforming the landscape. This technological revolution brings unprecedented opportunities for efficiency & innovation but also significant challenges & uncertainties.

Most major financial sector regulators worldwide have stressed the critical need for vigilance. Their message underscores that using AI in banking presents important prudential and financial stability challenges. They warn that unchecked AI and ML models could potentially amplify future banking crises, posing a significant threat to global financial stability. The oversight of financial regulators on the risks and challenges of AI and ML in banking is crucial, providing a safety net for the industry.

Across the financial services landscape, AI has emerged as a game-changer, revolutionising how banks and financial institutions operate and interact with their customers. McKinsey Global Institute estimates that AI could add between \$200 bn and \$340 bn annually to banking revenues worldwide, underscoring its pivotal role in driving industry transformation.

#### Democratizing Data and AI in Banking

Data sharing is not just a necessity but a gateway to a world of possibilities in the banking industry. It empowers banks to share anonymised and aggregated data with external parties, fostering a culture of research and innovation. Open data standards pave the way for seamless data exchange and interoperability. Ethical AI development, focusing on bias mitigation and transparency, is the cornerstone of this transformation. A supportive regulatory environment fuels innovation and encourages experimentation with AI. Collaboration and partnerships between banks, technology providers and research institutions are the bedrock of this revolution. Industry standards for data sharing and AI usage are the guiding stars.

Some key steps are given below to democratise data and AI in the banking industry, as well as banks and regulators:

- Promotion of Data Literacy.
- Open Data Initiatives like Data sharing and adoption of open data standards.
- Ethical AI Development measures include bias mitigation, transparency and explainability and ethical guidelines.
- Accessibility and affordability through Cloud-Based solutions and cost-effective tools to promote using cloud-based platforms to make AI and data analytics accessible to smaller banks.

# Mistakes to avoid while embarking on an Al journey

**Unawareness of the risks associated with Al:** Banks can leverage Al only by mitigating its challenges. The primary concerns include data protection and security, compliance with regulatory frameworks, legacy systems and the development of requisite Al competence.

*Over-focus on technology without Domain Expertise:* AI teams should know that creating AI solutions without sufficient domain expertise can be risky. Collaborating with domain experts who deeply understand the business context and organisational requirements is crucial for successful Al implementation.

**Poor data quality:** Substandard data can yield suboptimal results and forecasts when used as input for AI algorithms. Commercial data quality solutions can only address data drift, generate a restricted data profile and provide type and null validations. Massive data breaches and noncompliance may result from the company's activities becoming disjointed and unmanaged due to a lack of a suitable data management framework.

*Lack of Enterprise Data Management:* A wellthought-out data management architecture that enables business lines to register their data assets as products and make them discoverable throughout the company should be implemented to get around this.

**Non-compliance of Responsible AI:** Artificial Intelligence requires responsibility and accountability, although the operational AI team frequently needs more awareness of these compliance obligations. Also, banks must improve the explainability of AI, mitigate bias and manage risk effectively.

#### Summary

We are currently in the AI-driven digital era and banks fully capitalise on its advantages. The applications of AI in financial services are diverse and ever-developing. The technology not only diminishes expenses but also enhances automation and augments the speed and precision of human decision-making, rendering the future of banking optimistic.

Banks store and analyse data from various sources to provide a comprehensive view of internal processes

and customer interactions. By harnessing this data, banks can perform advanced analytics, improve decision-making, enhance customer experiences and remain compliant with regulatory standards.

Big Data and AI provide a vast array of solutions to tackle some of the most pressing challenges the banking industry faces today. From fraud detection and regulatory compliance to customer experience enhancement and operational efficiency, these technologies revolutionise how banks manage risks, deliver services and maintain security. However, successful management of these challenges requires banks to overcome implementation hurdles such as data integration, security concerns and investment in advanced technology infrastructures.

Banks can create more personalised, efficient and secure customer experiences by leveraging AI and Big Data to increase customer's satisfaction, loyalty and revenue.

Choosing the right combination of BI, Big Data and AI tools depends on the specific needs and goals of the bank. It is important to evaluate the capabilities of different tools and select those that best align with the bank's technology stack and business objectives.

Data privacy concerns, regulatory complexities and ethical considerations loom large as banks navigate the adoption of these powerful technologies. To reap the benefits of AI while limiting its dangers, we must be vigilant, collaborate and practice proactive governance. Adopting a balanced approach when integrating AI into banking is essential to address significant prudential and financial stability concerns.

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